

**AMENDMENT TO RULES COMM. PRINT 119–33**  
**OFFERED BY MS. JACOBS OF CALIFORNIA**

At the end of subtitle B of title XVII, insert the following:

1 **SEC. 17 \_\_\_\_ . EXPEDITIONARY DIPLOMACY.**

2 (a) DEFINITION REQUIREMENT.—

3 (1) IN GENERAL.—Not later than 90 days after  
4 the date of the enactment of this Act, the Secretary  
5 of State shall submit a report to the appropriate  
6 congressional committees that includes a definition  
7 of the term “expeditionary diplomacy”, and how it  
8 relates to diplomacy that is not expeditionary, and  
9 an overview of how the Department of State will  
10 apply this definition to enhance its ability to conduct  
11 expeditionary diplomacy in environments with an elevated  
12 security risk, including under the Diplomatic  
13 Security Act of 1986 (22 U.S.C. 4801 et seq.), as  
14 amended by section 9302 of the James M. Inhofe  
15 National Defense Authorization Act for Fiscal Year  
16 2023 (Public Law 117–263).

17 (2) CONSULTATION.—The Secretary of State  
18 shall consult relevant external stakeholders on the  
19 formulation of the definition required in subsection

1 (a), which may include the American Academy of  
2 Diplomacy and the American Foreign Service Asso-  
3 ciation, as appropriate.

4 (b) REPORT ON EXPEDITIONARY DIPLOMACY AT THE  
5 DEPARTMENT OF STATE.—

6 (1) IN GENERAL.—Not later than 18 months  
7 after the submission of the report required by sub-  
8 section (a), the Comptroller General of the United  
9 States shall submit to the appropriate congressional  
10 committees a report on challenges with respect to  
11 expeditionary diplomacy at the Department of State  
12 and United States embassies and posts and rec-  
13 ommendations to address such challenges.

14 (2) MATTERS TO BE INCLUDED.—The report  
15 required by paragraph (1) shall include the fol-  
16 lowing:

17 (A) An assessment of the capacity of re-  
18 gional security officers within the Department  
19 of State, including with respect to enabling ex-  
20 peditionary diplomacy, and, if applicable, rec-  
21 ommendations to address any challenges in ca-  
22 pacity.

23 (B) A description of other challenges, in-  
24 ternal and external to the Department of State,  
25 that prevent increased expeditionary diplomacy

1           practiced among Chiefs of Mission and mem-  
2           bers of the Foreign Service.

3           (C) An assessment of whether existing De-  
4           partment of State initiatives, and laws and reg-  
5           ulations applicable to the Department, including  
6           under the Diplomatic Security Act of 1986 (22  
7           U.S.C. 4801 et seq.), as amended by section  
8           9302 of the James M. Inhofe National Defense  
9           Authorization Act for Fiscal Year 2023 (Public  
10          Law 117–263), further including the provisions  
11          on promotion precepts, training, and the sense  
12          of Congress on the establishment of an Expedi-  
13          tionary Diplomacy Award, are being utilized to  
14          address such other challenges, to include anal-  
15          ysis describing the effectiveness of such initia-  
16          tives, laws, and regulations in doing so.

17          (D) An assessment of previous and ongo-  
18          ing efforts to enable expeditionary diplomacy,  
19          including in environments with an elevated se-  
20          curity risk, that have been successful, and any  
21          lessons learned from such efforts, and rec-  
22          ommendations as to how, if at all, those lessons  
23          learned could be applied more generally across  
24          the Department of State.

1           (E) An assessment of how personnel poli-  
2           cies at diplomatic posts and across the Foreign  
3           Service more generally impact members' of the  
4           Foreign Service ability to practice expeditionary  
5           diplomacy, complete tours longer than one year  
6           in assignments to environments with an ele-  
7           vated security risk, and obtain sufficient coun-  
8           try-level expertise (including through developing  
9           robust contacts with host country officials, busi-  
10          ness leaders, civil society groups, and other key  
11          stakeholders), and, if applicable, recommenda-  
12          tions to improve such policies to incentivize  
13          members of the Foreign Service to carry out  
14          such work.

15          (c) SENSE OF CONGRESS.—It is the sense of Con-  
16          gress that the President should include in the “President’s  
17          Letters of Instruction” the promotion of appropriate and  
18          effective risk management practices to encourage dip-  
19          lomats to regularly and meaningfully engage in expedi-  
20          tionary diplomacy and with populations in the country, in-  
21          cluding in high security and high threat environments.

22          (d) AMENDMENTS TO CHIEF OF MISSION AUTHOR-  
23          ITY.—Section 207(a) of the Foreign Service Act of 1980  
24          (22 U.S.C. 3927(a)) is amended—

1 (1) in paragraph (1), by striking the “and” at  
2 the end;

3 (2) in paragraph (2), by striking the period at  
4 the end and inserting “; and”; and

5 (3) by adding at the end the following:

6 “(3) shall exercise appropriate and effective risk  
7 management practices to encourage all relevant Gov-  
8 ernment executive branch employees in that country  
9 to regularly and meaningfully engage in expedi-  
10 tionary diplomacy and with the populations in such  
11 country.”.

12 (e) ESTABLISHMENT OF EXPEDITIONARY DIPLO-  
13 MACY TIGER TEAM.—

14 (1) ESTABLISHMENT.—Not later than 1 year  
15 after the date of the enactment of this Act, the Sec-  
16 retary of State shall establish a team (commonly  
17 known as a “Tiger Team” and referred to in this  
18 section as the “Tiger Team”) dedicated to producing  
19 recommendations to the Secretary of State to im-  
20 prove the ability and willingness of Chiefs of Mission  
21 and Regional Security Officers to approve expedi-  
22 tionary diplomacy and of members of the Foreign  
23 Service to regularly practice expeditionary diplo-  
24 macy. The Tiger Team shall consist of appropriate  
25 personnel of the Department of State assigned to

1 the Tiger Team by the Secretary for the purposes of  
2 this section.

3 (2) TIGER TEAM LEADER.—One of the persons  
4 assigned to the Tiger Team under paragraph (1)  
5 shall be a senior-level officer or employee of the De-  
6 partment who shall serve as the lead official of the  
7 Tiger Team (in this section referred to as the “Tiger  
8 Team Leader”) and who shall be accountable for the  
9 activities of the Tiger Team under this section and  
10 not serve concurrently in another assignment or po-  
11 sition at the Department during the tenure of the  
12 Tiger Team.

13 (3) REPORT ON COMPOSITION.—Not later than  
14 1 year after the date of the enactment of this Act,  
15 the Secretary shall submit to Congress a report set-  
16 ting forth the names and titles of the personnel of  
17 the Department assigned to the Tiger Team pursu-  
18 ant to this subsection, including the positions to  
19 which assigned, which shall at minimum include at  
20 least one official that reports to the Under Secretary  
21 of Political Affairs, an official with international de-  
22 velopment experience and expertise, and at least one  
23 official each from the Bureaus of Diplomatic Secu-  
24 rity, Administration, Diplomatic Technology, Human  
25 Resources, Medical Services, and Overseas Building

1 Operations, respectively. The report shall specify the  
2 name of the individual assigned as Tiger Team  
3 Leader.

4 (4) DUTIES.—

5 (A) IN GENERAL.—The Tiger Team shall  
6 produce recommendations to the Secretary of  
7 State to improve the ability and willingness of  
8 Chiefs of Mission and Regional Security Offi-  
9 cers to approve expeditionary diplomacy and of  
10 members of the Foreign Service to regularly  
11 practice expeditionary diplomacy.

12 (B) COLLABORATION.—In conducting ac-  
13 tivities under this subsection, the Tiger Team  
14 Leader shall identify appropriate external  
15 stakeholders with whom the Tiger Team shall  
16 work to carry out such activities. Such stake-  
17 holders shall include the following:

- 18 (i) American Academy of Diplomacy.  
19 (ii) American Foreign Service Associa-  
20 tion.  
21 (iii) Overseas Security Advisory Coun-  
22 cil.  
23 (iv) Such other stakeholders as the  
24 Tiger Team Leader considers appropriate.

1           (C) INITIAL REPORT.—Not later than 18  
2 months after the date of the enactment of this  
3 Act, the Secretary of State shall submit to Con-  
4 gress a plan on the Tiger Team’s work, to in-  
5 clude the following:

6           (i) A description of the manner in  
7 which the Secretary, working through the  
8 Tiger Team and in collaboration with ex-  
9 ternal stakeholders described in subpara-  
10 graph (B), shall—

11           (I) assess the current state of the  
12 Department’s ability and willingness  
13 to practice expeditionary diplomacy;

14           (II) review previous and current  
15 Department of State efforts and his-  
16 torical recommendation reports, exter-  
17 nal and internal, on expeditionary di-  
18 plomacy;

19           (III) assess the current chal-  
20 lenges experienced by the Depart-  
21 ment, Chiefs of Mission, and members  
22 of the Foreign Service in practicing  
23 expeditionary diplomacy; and

1 (IV) produce policy, regulations,  
2 and legislative recommendations to  
3 address such challenges.

4 (ii) A timeline for the implementation,  
5 carrying out, and completion of the plan  
6 required under this paragraph.

7 (iii) A description of the additional  
8 funding, personnel, or other resources of  
9 the Department required to carry out the  
10 plan required under this paragraph, includ-  
11 ing any modification of applicable statu-  
12 tory or administrative authorities.

13 (D) IMPLEMENTATION OF PLAN.—

14 (i) IN GENERAL.—The Secretary shall  
15 implement and carry out the plan sub-  
16 mitted under subparagraph (C) in accord-  
17 ance with the timeline submitted under  
18 clause (ii) of that paragraph.

19 (ii) UPDATES.—Not less frequently  
20 than once every 90 days after the sub-  
21 mittal of the report on the plan under sub-  
22 paragraph (C), the Tiger Team shall sub-  
23 mit to Congress an update on such plan.

24 (E) FINAL REPORT.—Not later than 2  
25 years after the date of the enactment of this

1 Act, the Tiger Team shall submit to the appro-  
2 priate congressional committees a final report  
3 on the activities of the Tiger Team under this  
4 subsection. The report shall set forth the fol-  
5 lowing:

6 (i) A description of the challenges re-  
7 lated to expeditionary diplomacy identified  
8 pursuant to subparagraph (C)(i)(II), in-  
9 cluding challenges identified by the Comp-  
10 troller General of the United States pursu-  
11 ant to the report in subsection (b).

12 (ii) A description of recommendations  
13 to address such challenges, including the  
14 resources, staffing, authorities, and legisla-  
15 tive changes required for implementation,  
16 pursuant to subparagraph (C)(i)(III).

17 (iii) A timeline for the implementation  
18 of such recommendations.

19 (iv) A designation of an office respon-  
20 sible for monitoring the implementation of  
21 such recommendations following the termi-  
22 nation of the Tiger Team pursuant to sub-  
23 paragraph (F).

24 (v) Any changes, as appropriate, to  
25 the definition required by subsection (a).

1 (F) MONITORING IMPLEMENTATION.—For  
2 the period of 90 days after the date on which  
3 the final report required by subparagraph (E)  
4 is submitted, the Tiger Team shall oversee and  
5 monitor the implementation of recommenda-  
6 tions submitted in such report.

7 (G) TERMINATION.—On the date that is  
8 90 days after the date on which the final report  
9 required by subparagraph (E) is submitted, the  
10 Secretary shall terminate the Tiger Team.

11 (f) APPROPRIATE CONGRESSIONAL COMMITTEES DE-  
12 FINED.—In this section, the term “appropriate congres-  
13 sional committees” means—

14 (1) the Committee on Foreign Affairs of the  
15 House of Representatives; and

16 (2) the Committee on Foreign Relations of the  
17 Senate.

