# AMENDMENT IN THE NATURE OF A SUBSTITUTE TO H.R. 302, AS REPORTED OFFERED BY MR. HICE OF GEORGIA

Strike all after the enacting clause and insert the following:

#### l SECTION 1. SHORT TITLE.

- This Act may be cited as the "Creating Schedule F
- 3 in the Excepted Service Act".

## 4 SEC. 2. FINDINGS.

- 5 Congress finds the following:
- 6 (1) To effectively carry out the broad array of 7 activities assigned to the executive branch under law, the President and his appointees must rely on men 8 9 and women in the Federal service employed in posi-10 tions of a confidential, policy-determining, policy-11 making, or policy-advocating character. Faithful exe-12 cution of the law requires that the President have 13 appropriate management oversight regarding this se-14 lect cadre of professionals.
  - (2) The Federal Government benefits from career professionals in positions that are not normally subject to change as a result of a Presidential transition but who discharge significant duties and exer-

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1	cise significant discretion in formulating and imple-
2	menting executive branch policy and programs under
3	the laws of the United States. The heads of execu-
4	tive departments and agencies (agencies) and the
5	American people also entrust these career profes-
6	sionals with non-public information that must be
7	kept confidential.
8	(3) With the exception of attorneys in the Fed-
9	eral service who are appointed pursuant to schedule
10	A of the excepted service and members of the Senior
11	Executive Service, appointments to these positions
12	are generally made through the competitive service.
13	Given the importance of the functions they dis-
14	charge, employees in such positions must display ap-
15	propriate temperament, acumen, impartiality, and
16	sound judgment.
17	(4) Due to these requirements, agencies should
18	have a greater degree of appointment flexibility with
19	respect to these employees than is afforded by the
20	existing competitive service process.
21	(5) Further, effective performance management
22	of employees in confidential, policy-determining, pol-
23	icy-making, or policy-advocating positions is of the
24	utmost importance. Unfortunately, the Government's

current performance management is inadequate, as

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recognized by Federal workers themselves. For instance, the 2016 Merit Principles Survey reveals that less than a quarter of Federal employees believe their agency addresses poor performers effectively.

(6) Separating employees who cannot or will not meet required performance standards is important, and it is particularly important with regard to employees in confidential, policy-determining, policy-making, or policy-advocating positions. High performance by such employees can meaningfully enhance agency operations, while poor performance can significantly hinder them. Senior agency officials report that poor performance by career employees in policy-relevant positions has resulted in long delays and substandard-quality work for important agency projects, such as drafting and issuing regulations.

(7) Conditions of good administration make necessary an exception to the competitive hiring rules and examinations for career positions in the Federal service of a confidential, policy-determining, policy-making, or policy-advocating character. These conditions include the need to provide agency heads with additional flexibility to assess prospective appointees without the limitations imposed by competitive service selection procedures. Placing these posi-

tions in the excepted service will mitigate undue limitations on their selection. This action will also give agencies greater ability and discretion to assess critical qualities in applicants to fill these positions, such as work ethic, judgment, and ability to meet the particular needs of the agency. These are all qualities individuals should have before wielding the authority inherent in their prospective positions, and agencies should be able to assess candidates without proceeding through complicated and elaborate competitive service processes or rating procedures that do not necessarily reflect their particular needs.

(8) Conditions of good administration similarly make necessary excepting such positions from the adverse action procedures set forth in chapter 75 of title 5, United States Code. Chapter 75 of title 5, United States Code, requires agencies to comply with extensive procedures before taking adverse action against an employee. These requirements can make removing poorly performing employees difficult. Only a quarter of Federal supervisors are confident that they could remove a poor performer. Career employees in confidential, policy-determining, policy-making, and policy-advocating positions wield significant influence over Government operations

- 1 and effectiveness. Agencies need the flexibility to ex-
- 2 peditiously remove poorly performing employees
- 3 from these positions without facing extensive delays
- 4 or litigation.

### 5 SEC. 3. SCHEDULE F OF THE EXCEPTED SERVICE.

- 6 (a) In General.—Appointments of individuals to
- 7 positions of a confidential, policy-determining, policy-mak-
- 8 ing, or policy-advocating character that are not normally
- 9 subject to change as a result of a Presidential transition
- 10 shall be made under schedule F of the excepted service,
- 11 as established by subsection (b).
- 12 (b) REGULATIONS.—The Director of the Office of
- 13 Personnel Management shall—
- 14 (1) amend section 6.2 of title 5, Code of Fed-
- eral Regulations, to read as follows:
- 16 "OPM shall list positions that it excepts from the
- 17 competitive service in Schedules A, B, C, D, E, and F,
- 18 which schedules shall constitute parts of this rule, as fol-
- 19 lows:
- 20 "Schedule A. Positions other than those of a con-
- 21 fidential or policy-determining character for which it is not
- 22 practicable to examine shall be listed in Schedule A.
- 23 "Schedule B. Positions other than those of a con-
- 24 fidential or policy-determining character for which it is not
- 25 practicable to hold a competitive examination shall be list-

- 1 ed in Schedule B. Appointments to these positions shall
- 2 be subject to such noncompetitive examination as may be
- 3 prescribed by OPM.
- 4 "Schedule C. Positions of a confidential or policy-de-
- 5 termining character normally subject to change as a result
- 6 of a Presidential transition shall be listed in Schedule C.
- 7 "Schedule D. Positions other than those of a con-
- 8 fidential or policy-determining character for which the
- 9 competitive service requirements make impracticable the
- 10 adequate recruitment of sufficient numbers of students at-
- 11 tending qualifying educational institutions or individuals
- 12 who have recently completed qualifying educational pro-
- 13 grams. These positions, which are temporarily placed in
- 14 the excepted service to enable more effective recruitment
- 15 from all segments of society by using means of recruiting
- 16 and assessing candidates that diverge from the rules gen-
- 17 erally applicable to the competitive service, shall be listed
- 18 in Schedule D.
- 19 "Schedule E. Position of administrative law judge ap-
- 20 pointed under 5 U.S.C. 3105. Conditions of good adminis-
- 21 tration warrant that the position of administrative law
- 22 judge be placed in the excepted service and that appoint-
- 23 ment to this position not be subject to the requirements
- 24 of 5 CFR, part 302, including examination and rating re-

1	quirements, though each agency shall follow the principle
2	of veteran preference as far as administratively feasible.
3	"Schedule F. Positions of a confidential, policy-deter-
4	mining, policy-making, or policy-advocating character not
5	normally subject to change as a result of a Presidential
6	transition shall be listed in Schedule F. In appointing an
7	individual to a position in Schedule F, each agency shall
8	follow the principle of veteran preference as far as admin-
9	istratively feasible";
10	(2) amend section 6.4 of title 5, Code of Fed-
11	eral Regulations, to read as follows:
12	"Except as required by statute, the Civil Service Rules
13	and Regulations shall not apply to removals from positions
14	listed in Schedules A, C, D, E, or F, or from positions
15	excepted from the competitive service by statute. The Civil
16	Service Rules and Regulations shall apply to removals
17	from positions listed in Schedule B of persons who have
18	competitive status.";
19	(3) adopt such regulations as the Director de-
20	termines may be necessary to implement this Act,
21	including, as appropriate, amendments to or rescis-
22	sions of regulations that are inconsistent with, or
23	that would impede the implementation of, this Act,
24	giving particular attention to—

1	(A) section 302.101 of title 5, Code of
2	Federal Regulations;
3	(B) subpart D of part 212 of such title;
4	and
5	(C) subparts A and C of part 213 of such
6	title; and
7	(4) provide guidance on conducting a swift, or-
8	derly transition from the existing appointment proc-
9	esses to the schedule F process established by this
10	Act.
11	SEC. 4. EXECUTIVE AGENCY ACTIONS.
12	(a) Review.—
13	(1) In General.—Each Executive agency head
14	shall conduct, not later than 90 days after the date
15	of enactment of this Act, a preliminary review of the
16	positions in the Executive agency that are covered
17	by subchapter II of chapter 75 of title 5, United
18	States Code, and shall conduct a complete review of
19	the positions in the agency not later than 210 days
20	after the date of enactment of this Act. Thereafter,
21	each agency head shall conduct a review of such po-
22	sitions that are covered by subchapter II of chapter
23	75 of title 5, United States Code, on at least an an-
24	nual basis.
25	(2) Petitions.—

1	(A) In General.—Following a review
2	under paragraph (1), each agency head shall,
3	for positions not excepted from the competitive
4	service by statute, petition the Director to place
5	in schedule F any such competitive service,
6	schedule A, schedule B, or schedule D positions
7	in the Executive agency that the agency head
8	determines to be of a confidential, policy-deter-
9	mining, policy-making, or policy-advocating
10	character and that are not normally subject to
11	change as a result of a Presidential transition.
12	(B) PETITION EXPLANATION.—Any peti-
13	tion submitted under subparagraph (A) shall
14	include a written explanation documenting the
15	basis for the agency head's determination that
16	such position should be placed in schedule F.
17	(3) Determinations.—
18	(A) In general.—Following a review
19	under paragraph (1), each agency head shall,
20	for positions excepted from the competitive
21	service by statute, determine which such posi-
22	tions are of a confidential, policy-determining,
23	policy-making, or policy-advocating character
24	and are not normally subject to change as a re-
25	sult of a Presidential transition.

1	(B) Determination effect.—A position
2	which the agency head determines under sub-
3	paragraph (A) to be of a confidential, policy-de-
4	termining, policy-making, or policy-advocating
5	character and not normally subject to change as
6	a result of a Presidential transition shall be
7	considered a schedule F position for the pur-
8	poses of Executive agency actions under sub-
9	sections (d) and (f).
10	(C) Publication.—An agency head shall
11	publish each determination made under sub-
12	paragraph (A) in the Federal Register.
13	(b) APPLICABILITY.—The requirements set forth in
14	subsection (a) shall apply to currently existing positions
15	and newly created positions.
16	(c) Additional Consideration.—When con-
17	ducting the review required by subsection (a), each agency
18	head should give particular consideration to the appro-
19	priateness of either petitioning the Director to place in
20	schedule F or including in the determination published in
21	the Federal Register, as applicable, positions of which the
22	duties include any of the following:
23	(1) Substantive participation in the advocacy
24	for or development or formulation of policy, espe-
25	cially—

1	(A) substantive participation in the devel-
2	opment or drafting of regulations and guidance;
3	or
4	(B) substantive policy-related work in an
5	Executive agency or Executive agency compo-
6	nent that primarily focuses on policy.
7	(2) The supervision of attorneys.
8	(3) Substantial discretion to determine the
9	manner in which the Executive agency exercises
10	functions committed to the agency by law.
11	(4) Viewing, circulating, or otherwise working
12	with proposed regulations, guidance, executive or-
13	ders, or other non-public policy proposals or delib-
14	erations generally covered by deliberative process
15	privilege and either—
16	(A) directly reporting to or regularly work-
17	ing with an individual appointed by either the
18	President or an agency head who is paid at a
19	rate not less than that earned by employees at
20	Grade 13 of the General Schedule; or
21	(B) working in the Executive agency or
22	Executive agency component executive secre-
23	tariat (or equivalent).

1	(5) Conducting, on the Executive agency's be-
2	half, collective bargaining negotiations under chapter
3	71 of title 5, United States Code.
4	(d) Petition Decision.—The Director shall
5	promptly determine whether to grant any petition under
6	subsection (a). Not later than December 31 of each year,
7	the Director shall report to the President, through the Di-
8	rector of the Office of Management and Budget and the
9	Assistant to the President for Domestic Policy, concerning
10	the number of petitions granted and denied for that year
11	for each Executive agency.
12	(e) Collective Bargaining Exclusions.—Each
13	agency head shall, as necessary and appropriate, expedi-
14	tiously petition the Federal Labor Relations Authority to
15	determine whether any schedule F position must be ex-
16	cluded from a collective bargaining unit under section
17	7112(b) of title 5, United States Code, paying particular
18	attention to the question of whether incumbents in such
19	positions are required or authorized to formulate, deter-
20	mine, or influence the policies of the agency.
21	(f) Prohibited Personnel Practices.—Agency
22	heads shall establish rules to prohibit the personnel prac-
23	tices prohibited by section 2302(b) of title 5, United
24	States Code, with respect to any employee or applicant
25	for employment in schedule F of the excepted service.

# 1 SEC. 5. DEFINITIONS.

2	In this Act:
3	(1) Agency Head.—The term "agency head"
4	means the head of an Executive agency.
5	(2) Director.—The term "Director" means
6	the Director of the Office of Personnel Management
7	(3) Executive agency.—The term "Executive
8	agency" has the meaning given such term in section
9	105 of title 5, United States Code, but excluding the
10	Government Accountability Office.
11	(4) Normally subject to change as a re-
12	SULT OF A PRESIDENTIAL TRANSITION.—The term
13	"normally subject to change as a result of a Presi-
14	dential transition" refers to positions whose occu-
15	pants are, as a matter of practice, expected to resign
16	upon a Presidential transition, including all positions
17	whose appointment requires the assent of the White



House Office of Presidential Personnel.

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